

External Forces			A	B	C
External Forces			Clean and Green	Rising Tides, Falling Fortunes	Back to the Future
Environmental	1	Sea Level Rise	1 Foot	3 Feet	2 Feet
	2	Natural Disasters	2035 Hayward Fault Earthquake (magnitude 7.0)	2035 Hayward Fault Earthquake (magnitude 7.0)	2035 Hayward Fault Earthquake (magnitude 7.0)
Political	3	U.S. Political System	Healthy Democracy	Flawed Democracy	Healthy Democracy
	4	U.S. Standing in the World	Multiple Superpowers	Declining Power	Preeminent Global Power
	5a	U.S. Tax Rates	Higher Tax Rates	Lower Tax Rates	Similar to Today
	5b	U.S. Tax Structure	Carbon Tax	Income Tax (Similar to Today)	Income Tax (Similar to Today)
	6a	U.S. Spending Levels	Higher Expenditures	Lower Expenditures	Similar to Today
	6b	U.S. Spending Distribution	Similar Share to Today	Reduced Share for Metro Areas	Larger Share for Metro Areas
	7	Immigration Policy	80,000 Annual Immigrants (to Bay Area)	20,000 Annual Immigrants (to Bay Area)	240,000 Annual Immigrants (to Bay Area)
	8	Trade Policy	3% Average Tariff Rate	10% Average Tariff Rate	0% Average Tariff Rate
	9	Environmental Policy	Increased Regulations	Reduced Regulations	Similar to Today
Economic	10	U.S. Population Annual Growth Rate	0.7%	0.4%	1.1%
	11	U.S. Jobs Annual Growth Rate	0.4%	0.5%	1.1%
	12	U.S. Jobs Distribution	available upon request	available upon request	available upon request
	13	U.S. Productivity	2.8%	1.6%	1.6%
Land Use	14	Housing Preferences	Greater Preference for Urban Housing	Greater Preference for Urban Housing	Greater Preference for Dispersed Housing
	15	Workplace Preferences	Greater Preference for Dispersed Employment Centers	Similar Preference to Today	Greater Preference for Urban Employment Centers
	16	Telecommute Share	30%	15%	6%
	17	E-Commerce Market Share	50%	20%	50%
	18	Interregional Volumes	Limited Growth Rates	Current Growth Rates	Faster Growth Rates
Transportation	19	Transportation Technologies	High Speed Rail, Autonomous Rail and Buses, Freight Aerial Drones	Autonomous Buses	Hyperloop, Autonomous Rail and Buses, Freight Aerial Drones, Lower-Cost Helicopter Transport
	20	Autonomous Vehicle Market Share	95%	10%	75%
	21	Electric Vehicle Market Share	95%	10%	75%
	22	Sharing Preferences	Greater Preference	Similar Preference to Today	Reduced Preference
	23	Per-Mile Vehicle Operating Cost	\$0.40 per Mile	\$0.20 per Mile	\$0.10 per Mile
	24	Annual Federal Transportation Funding (Bay Area)	\$2.5 Billion	\$0.5 Billion	\$2.5 Billion