

# METROPOLITAN TRANSPORTATION COMMISSION MOBILITY HUB PILOT GRANT PROGRAM APPLICATION GUIDANCE MAY 2021

The Metropolitan Transportation Commission (MTC) invites eligible Bay Area public agencies to submit project proposals to participate in the regional Mobility Hubs Pilot Program. The Pilot Program is intended to serve as a learning experience on the steps and actions that work best to advance and implement mobility hubs, as well as how to overcome implementation challenges. The pilot is focused on projects within the priority locations detailed in Attachment A.

The <u>Project Information Form</u> is **due by 4:00 p.m., Friday, June 25, 2021**. Please find the form here.

## **Program Overview**

In recent years, new options have expanded ways to travel, with bike-, scooter-, car-, and ride-sharing made commonplace by private mobility providers. Local infrastructure has also evolved rapidly, as "Quick-Build,' separated lanes, green lanes and other innovations transform cities of all sizes.

Mobility Hubs present an opportunity to integrate these new services and infrastructure treatments to enhance connectivity across the region. Growth, affordability challenges, the climate crisis, and changing travel behaviors resulting from the COVID-19 pandemic show the need to prioritize low emission transportation options that support resiliency, choice, and embrace new transportation technologies.

## Goals and Objectives

The Mobility Hub Program is one of the Climate Initiative Strategies from Plan Bay Area 2040 and is included in the upcoming Plan Bay Area 2050. The primary goal of the Program is to reduce greenhouse gas emissions (GHGs) through a reduction in vehicle miles traveled (VMT) by making it easier for trips to be made by transit, biking, walking, scooter, wheelchair or other mobility devices. The program also supports other regional and Plan Bay Area goals of increasing transit access and connectivity, focusing growth, increasing transit-oriented development and providing viable travel options to all Bay Area communities.

In addition, MTC seeks to achieve the three main objectives by investing in mobility hubs:

- Connected Mobility: Establish regionally consistent and community-oriented mobility
  hubs with contextually appropriate options, centered on convenient and affordable firstand last-mile access to frequent and high capacity transit.
- **Climate Action**: Reduce congestion and improve air quality by converting solo vehicle trips to sustainable modes such as transit, shared mobility, biking and walking.
- **Equitable Mobility**: Achieve equitable outcomes through needs-based mobility and anti-displacement measures.

#### **Mobility Hub Definition**

A mobility hub is intended to serve as a community anchor and offers a welcoming environment that enables travelers of all backgrounds and abilities to access multiple transportation options - including shared scooters, bicycles and cars, as well as transit - and supportive amenities in a cohesive space. Built on a backbone of frequent and high-capacity transit, mobility hubs are safe, comfortable, convenient, and universally accessible spaces to seamlessly transfer across different travel modes. See MTC's Mobility Hubs Implementation Playbook Introduction section for a more detailed description (complete Playbook available <a href="here">here</a>).

A mobility hub should be a place that is useful, easy to understand, coherent, comfortable and pleasant. Customer-centric mobility hub design and operations should account for multiple perspectives and systems, not just on the 9am-5pm weekday commuter. Proposed Mobility Hub pilot projects should partner multiple transportation providers, as appropriate for the location. The best projects will involve partners in all phases of the project, so that design, implementation, customer service, operations, and maintenance follow the best practices described in the Mobility Hubs Implementation <u>Playbook</u>.

### Pilot Program Purpose

The Pilot Program is intended to serve as a learning experience on the steps and actions that work best to advance and implement mobility hubs, as well as how to overcome implementation challenges. Pilot outcomes will help MTC scale the program to support additional hubs in the future, as well as determine whether additional technical assistance is needed. The goals of the Pilot are to understand how to:

- Create a unified space that is safe, welcoming, and inclusive for all users of all backgrounds and abilities, and provides easy connections between the travel options.
- Overcome mobility hub implementation challenges.
- Develop and maintain critical stakeholder partnerships to ensure successful hub operations, maintenance and connection to the local community.
- Implement hubs in a variety of typologies (refer to the Playbook's <u>Play 1</u> for typology definitions).

# **Eligible Projects**

Grant funds will be directed towards Category 1 projects (quick-build infrastructure and amenities) and Category 2 projects (permanent capital infrastructure). Funding distribution for each category will depend on the pool of candidate projects. Project sponsors can submit a letter for one hub in the Pilot Program funding cycle.

As mentioned, the Mobility Hubs Program is a Climate Initiative Strategy from Plan Bay Area 2040. Approximately \$10 million is set aside for two Climate Initiative Strategies - Mobility Hubs/Carsharing<sup>1</sup> and Targeted Transportation Alternatives, a program focused on encouraging

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<sup>&</sup>lt;sup>1</sup> In Plan Bay Area 2040, this strategy is listed as Carsharing. However, based on lessons learned from MTC's previous investment in carsharing, the next generation of carshare implementation will be included in the broader development of mobility hubs.

changes in travel from single-occupancy vehicles to active and shared modes such as transit, biking and walking. The next step for these two strategies is pilot demonstration. The final amount available for the Mobility Hub Pilot Program is subject to review and approval by the Commission.

MTC, with input from partner agencies, identified the top 25 sites for the pilot stage. The list of priority locations (map <a href="here">here</a>) by typology are listed in Attachment A and the prioritization process is explained in the Mobility Hubs Siting Criteria, Screening Methodology, and Prioritization <a href="mailto:analysis">analysis</a>. These sites are prioritized for Pilot Program funding.

# **Table 1. Funding Categories**

#### **Category 1: Quick-Build Infrastructure and Amenities**

This category would implement interim mobility hub improvements through quick builds with a clear pathway to permanence.

- 1. At least one feature from each of the four elements (project can incorporate elements if already existing at selected site additional features are listed in the Playbook's <u>Play 1</u>), and
- 2. Design elements to create a sense of cohesiveness and placemaking (customers should be able to understand they have entered a mobility hub).

<u>Note:</u> not all features are applicable for each hub type - guidance on relevant features as well as more information on each of the elements are provided in the Mobility Hubs Playbook's <u>Play 1</u>.

| Element                           | Description   | · |
|-----------------------------------|---|---|
| Element 1: Access and Mobility    | Features can include: loading zones for ride-hail, shuttles, micro/on-demand transit, and urban freight; micromobility (shared bicycles or scooters); dedicated carshare parking  |   |
| Element 2: Public Realm           | Features can include: benches; planters or other landscaping; open space; mobile vending/retail space   |   |
| Element 3: Customer<br>Experience | Features can include: planning/organizing for place programming;* bike fix-it station; safety improvements for people walking and biking, marketing of hub to community   |   |
| Element 4: Information            | Features can include: Hub area maps, amenity information, and bulletins; physical wayfinding that directs users to nearby mobility services or attractions (must be coordinated with the Regional Transit Mapping and Wayfinding Program) |   |

## **Category 2: Permanent Capital Infrastructure**

This category would implement permanent mobility hub improvements. Eligible projects must include:

- 1. At least one feature from each of the four elements (project can incorporate elements if already existing at selected site additional features are listed in the Playbook's <u>Play 1</u>), and
- 2. Design elements to create a sense of cohesiveness and placemaking (customers should understand they have entered a mobility hub).

<u>Note:</u> not all features are applicable for each hub type - guidance on relevant features as well as more information on each of the elements are provided in the Mobility Hubs Playbook's <u>Play 1</u>.

| Element                           | Description   |                                  |
|-----------------------------------|---|----------------------------------|
| Element 1: Access and Mobility    | Features can include (in addition to those listed in quick build category): secure bike parking; transit shelters and waiting areas; EV charging infrastructure for shared vehicles and micromobility   |                                  |
| Element 2: Public Realm           | Features can include (in addition to those listed in quick build category): street furniture; green space or infrastructure; allocation of space for permanent and mobile vending/retail  | -                                |
| Element 3: Customer<br>Experience | Features can include (in addition to those listed in quick build category): off-board payment for transit; place programming;* digital screens for booking and trip planning; safety improvements for people walking and biking, marketing of hub to community              |                                  |
| Element 4: Information            | Features can include (in addition to those listed in quick build category): real-time travel information; hub area maps, amenity information, and bulletins; digital and physical wayfinding (must be coordinated with the Regional Transit Mapping and Wayfinding Program) | Downtown 3 min<br>Downtown 6 min |

<sup>\*</sup> Place programming can be included though it is not eligible for CMAQ grant funding. Sponsors wishing to include place programming can do so with other funding sources or partnerships. However, marketing of the mobility hub is an allowable expense under CMAQ.

#### Minimum Requirements

As mentioned, the purpose of the Pilot Program is to learn from implementation to inform a larger regional grant program. Therefore, Pilot Program projects that are building on existing locations, have a preliminary conceptual plan or are ready to construct, either with permanent construction or quick builds with a clear pathway to permanence, will be given preference.

Projects that meet the minimum requirements listed in Table 2 below will be considered:

#### **Table 2. Qualifications**

#### **Minimum Qualifications**

- **1. Prioritized Location**: Project must be in one of the prioritized locations listed in Attachment A.
- **2. Contribution to broader transportation network and climate goals**: Project is an integral part of your agency's transportation, customer service or climate plans.
- **3. Community Engagement**: Project should be the result or outcome of a community engagement process.
- **4. Anchor Services**: Hub locations should be from the priority location list (Attachment A) and have proximate access (1/8 mile) to an anchor mobility service. Anchor mobility services include a transit stop served by multiple frequent (15-minute headways or peak-period commuter service) transit routes, car share, docked bike share, or another community mobility model. More information on the priority locations in Attachment A.

#### **Desired Qualifications**

- **Preliminary conceptual plan**: A plan illustrating and describing hub enhancements and features that directly address findings from the community engagement and follow the guidance provided in the Mobility Hubs Playbook's <u>Play 1</u>.
- **Existing infrastructure:** Project building on, or adding to, existing infrastructure to create a cohesive mobility hub treatment.

#### **Evaluation**

Project proposals will be evaluated on the following evaluation factors, with their relative importance indicated by percentages. Projects should:

- Have an anchor service. [10%]
- Show need for and benefit of the project, how it fits into your agency's transportation, customer service or climate plans, and how it progresses MTC's Mobility Hubs Program objectives. Projects with greatest potential to reduce VMT and emissions will be given additional consideration. [20%]
- Be the direct result or outcome of a community engagement process. Provide a communication strategy to notify and educate the surrounding community on the enhanced or new hub. [15%]
- Show a plan for creating a customer-centric mobility hub design that signal to the customer that they have entered into the hub space, and consideration of how hub fits into the community (hours of operation; welcoming safe space that goes beyond a transportation focus; etc.). Plan should incorporate placemaking elements from Table 1. [20%]
- Demonstrate partnership among jurisdictions, transit agencies, and counties, as appropriate. [10%]
- Show coordination on wayfinding and digital information with MTC's Regional Transit Mapping & Wayfinding Program. [10%]
- Deliver the project within timeframe. [15%]
- For Category 1: Quick-Build Infrastructure and Amenities: demonstrate a pathway to permanence.

# **Programming Policies and Requirements**

Unless otherwise noted within these guidelines, OBAG 2 General Programming Policies (see MTC Resolution No. 4202, Attachment A, pages 6-11), and Regional Project Funding Delivery Policy (MTC Resolution No. 3606) apply.

- <u>Project sponsors</u>: Eligible sponsors are those approved by Caltrans to receive FHWA
  federal-aid funds (including cities, counties, transit agencies, CTAs). Sponsors must also
  have a demonstrated ability to meet timely use of funds deadlines and requirements.
- Grant Size: minimum \$200,000; maximum \$500,000.
- <u>Local Match</u>: Each prospective applicant must provide a 11.49% match as per CMAQ requirements.
- <u>Project Phases</u>: Projects in the construction phase will be given preference; however, Preliminary Engineering (PE) and Right Of Way (ROW) phases are also eligible as long as construction (CON) phase of the project is obligated by January 31, 2023. Project sponsors will be responsible for securing an E-76.
- <u>Project Delivery and Monitoring</u>: The construction phase of the project will need to be
  obligated by January 31, 2023. Project sponsors must have a record of consistently
  meeting state and federal timely use of funds deadlines and requirements, or
  demonstrate/identify revised/new internal processes to ensure they will meet funding
  deadlines and requirements moving forward at the time of project nomination.

#### **Schedule**

| Schedule  |   |
|---|---|
| MTC issues Call for Pilot Projects              | Monday, May 17, 2021                    |
| Pre-Application Workshop                        | Thursday, May 27, 2021                  |
| https://bayareametro.zoom.us/j/83350924327?pwd= | 11:00 AM-12:00 PM                       |
| Q3FKY3pwV2VNSVIKRUxDbU9sczkrdz09&from=addon     |   |
|   |   |
| Meeting ID: 833 5092 4327                       |   |
| Passcode: 068703 One tap mobile                 |   |
| +16699006833,,83350924327# US (San Jose)        |   |
| +14086380968,,83350924327# US (San Jose)        |   |
| Deadline for Letters of Interest to MTC         | Friday, June 25, 2021                   |
|   | 4:00 PM                                 |
| Review Process and Follow Up with Project       | Monday, June 28 – Friday, July 30, 2021 |
| Sponsors  |   |
| Recommended Program of Projects (tentative)     | Monday, September 6, 2021               |
| Commission Approval (tentative)                 | September, 2021                         |
| Project Delivery                                | Construction phase of the project must  |
|   | be obligated by January 31, 2023        |

#### **Contact Information**

Please contact Krute Singa, Project Manager, with any questions, at ksinga@bayareametro.gov.

# **Attachment A. Priority Locations**

## **Priority Locations**

Note on the locations listed in the tables: The hub descriptions in each of the tables represent the suitability of the closest surrounding area to become a mobility hub. This is because the location analysis overlaid a grid (squares) over the Bay Area to divide the region into small, equally sized tiles to enable consistent processing of different data. Each tile represents a 1/4-mile square; however, in Oakland, San Francisco, and San Jose, the tiles are 520 by 520 feet. The hub priority location could be located anywhere in a square tile which is why some points may be oddly described in the tables below. When considering a hub location for the pilot program, associate the hub listed in the tables below with the nearest actual bus stop or transit station, and provide the specific location in the Project Information Form.

Description of the prioritization process is provided in the Mobility Hubs Siting Criteria, Screening Methodology, and Prioritization <u>analysis</u>. A map of the prioritized locations can be found <u>here</u>).

**Table A1. Pilot Program Prioritized Regional Downtown Hub Clusters** 

| Rank | Hub Description                               | City          |
|------|---|---------------|
| 2    | BART/Muni - Civic Center                      | San Francisco |
| 3    | Caltrain - 4th & King                         | San Francisco |
| 4    | BART/AC Transit - 12th St Oakland City Center | Oakland       |
| 5    | BART/Muni - Montgomery                        | San Francisco |
| 6    | BART/AC Transit - Downtown Berkeley           | Berkeley      |
| 7    | BART/Muni - Powell Station/Downtown           | San Francisco |
| 8    | Muni - Bush St & Montgomery St                | San Francisco |
| 9    | BART/Muni - Embarcadero                       | San Francisco |
| 10   | Muni - Mason St & Filbert St                  | San Francisco |
| 11   | VTA - San Antonio Station                     | San Jose      |
| 12   | BART/Muni - 16Th St Mission                   | San Francisco |
| 13   | Muni - Market St & 6Th St                     | San Francisco |
| 14   | BART/AC Transit - Fruitvale                   | Oakland       |
| 15   | Muni - Powell St & Geary Blvd                 | San Francisco |
| 16   | Muni - Market St & Gough St                   | San Francisco |
| 17   | Multi-agency - SF Ferry Building              | San Francisco |
| 18   | BART/AC Transit - 19Th St                     | Oakland       |
| 19   | BART/AC Transit - Macarthur                   | Oakland       |
| 20   | BART/AC Transit - Lake Merritt                | Oakland       |
| 21   | Muni - California St & Leavenworth St         | San Francisco |
| 22   | Muni - California St & Van Ness Ave           | San Francisco |
| 23   | VTA - St James                                | San Jose      |
| 24   | Muni - Duboce Ave & Church St                 | San Francisco |
| 25   | BART West Oakland                             | Oakland       |

**Table A2. Pilot Program Prioritized Urban District Hub Clusters** 

| Table 712. Hot Togram Thomased Orban District Hab classers |                                  |                     |
|--|----------------------------------|---------------------|
| Rank   | Hub Description                  | City                |
| 1  | BART Pleasant Hill               | Contra Costa Centre |
| 2  | Caltrain - Mountain View Station | Mountain View       |
| 4  | Mason St & Pacific Ave           | San Francisco       |
| 5  | Hyde St & Broadway               | San Francisco       |
| 7  | Church St & 18Th St              | San Francisco       |
| 8  | ACE - San Jose Station           | San Jose            |
| 9  | Convention Center Station        | San Jose            |
| 10   | Judah St & 12Th Ave              | San Francisco       |
| 11   | Alum Rock Station                | San Jose            |
| 13   | Caltrain - Palo Alto Station     | Palo Alto           |
| 14   | Bascom Station                   | San Jose            |
| 15   | Tamien Station                   | San Jose            |
| 16   | Penitencia Creek Station         | San Jose            |
| 17   | Caltrain - Santa Clara Station   | Santa Clara         |
| 18   | Caltrain - Capitol Station       | San Jose            |
| 19   | Caltrain - San Mateo Station     | San Mateo           |
| 20   | Caltrain - Redwood City Station  | Redwood City        |
| 21   | Caltrain - Sunnyvale Station     | Sunnyvale           |
| 22   | Moffett Park Station             | Sunnyvale           |
| 23   | SMART - San Rafael               | San Rafael          |
| 24   | BART Fremont                     | Fremont             |
| 25   | Bancroft Way & Ellsworth St      | Berkeley            |

Note: Hubs shaded are defined as Equity Hubs according to the criteria established in this methodology.

San Francisco hubs in this category are limited to the top 6 hubs (approximately 25% of the available spots in the top 25) to ensure an equitable distribution of hubs across other cities in the Bay Area. The 25% limit is based on the share of San Francisco Hubs (218) in all clusters (866) identified in this analysis.

**Table A3. Pilot Program Prioritized Emerging Urban District Hub Clusters** 

| RankHub DescriptionCity1Caltrain - Millbrae StationMillbrae2ACE - Great America StationSanta Clara3BART San LeandroSan Leandro4BART ColmaColma5BART El Cerrito Del NorteEl Cerrito6BART Dublin/PleasantonDublin7Caltrain - Menlo Park StationMenlo Park8BART RichmondRichmond9Caltrain - San Antonio StationMountain View10Caltrain - Hillsdale StationSan Mateo11Caltrain - San Carlos StationSan Carlos | Table A5. Pilot Program Prioritized Emerging Orban District Hub Clusters |  |  |
|---|--|--|--|
| 2 ACE - Great America Station Santa Clara 3 BART San Leandro San Leandro 4 BART Colma Colma 5 BART El Cerrito Del Norte El Cerrito 6 BART Dublin/Pleasanton Dublin 7 Caltrain - Menlo Park Station Menlo Park 8 BART Richmond Richmond 9 Caltrain - San Antonio Station Mountain View 10 Caltrain - Hillsdale Station San Mateo 11 Caltrain - San Carlos Station San Carlos                               |  |  |  |
| 3 BART San Leandro 4 BART Colma 5 BART El Cerrito Del Norte 6 BART Dublin/Pleasanton 7 Caltrain - Menlo Park Station 8 BART Richmond 9 Caltrain - San Antonio Station 10 Caltrain - Hillsdale Station 11 Caltrain - San Carlos Station San Leandro San Leandro San Leandro San Leandro El Cerrito Dublin Menlo Park Richmond Richmond San Mountain View San Mateo San Mateo                               |  |  |  |
| 4 BART Colma 5 BART El Cerrito Del Norte 6 BART Dublin/Pleasanton 7 Caltrain - Menlo Park Station 8 BART Richmond 9 Caltrain - San Antonio Station 10 Caltrain - Hillsdale Station 11 Caltrain - San Carlos Station Colma El Cerrito Dublin Menlo Park Richmond Richmond Mountain View San Mateo San Carlos   |  |  |  |
| 5 BART El Cerrito Del Norte 6 BART Dublin/Pleasanton 7 Caltrain - Menlo Park Station 8 BART Richmond 9 Caltrain - San Antonio Station 10 Caltrain - Hillsdale Station 11 Caltrain - San Carlos Station San Carlos San Carlos  |  |  |  |
| 6 BART Dublin/Pleasanton Dublin 7 Caltrain - Menlo Park Station Menlo Park 8 BART Richmond Richmond 9 Caltrain - San Antonio Station Mountain View 10 Caltrain - Hillsdale Station San Mateo 11 Caltrain - San Carlos Station San Carlos  |  |  |  |
| 7 Caltrain - Menlo Park Station Menlo Park 8 BART Richmond Richmond 9 Caltrain - San Antonio Station Mountain View 10 Caltrain - Hillsdale Station San Mateo 11 Caltrain - San Carlos Station San Carlos  |  |  |  |
| 8 BART Richmond Richmond 9 Caltrain - San Antonio Station Mountain View 10 Caltrain - Hillsdale Station San Mateo 11 Caltrain - San Carlos Station San Carlos   |  |  |  |
| 9 Caltrain - San Antonio Station Mountain View 10 Caltrain - Hillsdale Station San Mateo 11 Caltrain - San Carlos Station San Carlos  |  |  |  |
| 10Caltrain - Hillsdale StationSan Mateo11Caltrain - San Carlos StationSan Carlos  |  |  |  |
| 11 Caltrain - San Carlos Station San Carlos   |  |  |  |
|   |  |  |  |
|   |  |  |  |
| 12 Caltrain - Hayward Park Station San Mateo  |  |  |  |
| 13 Capitol Station San Jose   |  |  |  |
| 14 Caltrain - S San Francisco Station South San Franci  | sco  |  |  |
| 15 Caltrain - Broadway Station Burlingame   |  |  |  |
| 16 Ohlone-Chynoweth Station San Jose  |  |  |  |
| 17 Whisman Station Mountain View  |  |  |  |
| 18 Almaden Station San Jose   |  |  |  |
| 19 Branham Station San Jose   |  |  |  |
| 20 Caltrain - Lawrence Station Sunnyvale  |  |  |  |
| 21 Blossom Hill Station San Jose  |  |  |  |
| 22 Vallejo Ferry Terminal Vallejo   |  |  |  |
| 23 Suisun-Fairfield Suisun City   |  |  |  |
| 24 Fruitvale Av & Montana St Oakland  |  |  |  |
| 25 Mission St & Westlake Ave Daly City  |  |  |  |

**Table A4. Pilot Program Prioritized Suburban Hub Clusters** 

| Rank | Hub Description                            | City         |
|------|--|--------------|
| 1    | Winchester Station                         | Campbell     |
| 2    | I-880 Station                              | Milpitas     |
| 3    | Caltrain - San Martin Station              | San Martin   |
| 4    | Fitzgerald Dr & Lucky                      | Vallejo      |
| 5    | Wolfe & Stevens Creek                      | Cupertino    |
| 6    | Santa Rosa Transit Mall                    | Santa Rosa   |
| 7    | Walnut Creek                               | Walnut Creek |
| 8    | Dublin/Pleasanton                          | Livermore    |
| 9    | E Washington St & Ellis St                 | Petaluma     |
| 10   | Pittsburg Center                           | Pittsburg    |
| 11   | Hercules Transit Center                    | Hercules     |
| 12   | West Dublin/Pleasanton                     | San Ramon    |
| 13   | Richmond Pkwy Transit Center (Park & Ride) | Tara Hills   |
| 14   | Danville (Park & Ride)                     | Danville     |
| 15   | Hwy 101 & Lakeville Hwy                    | Petaluma     |
| 16   | Antioch                                    | Brentwood    |
| 17   | Hilltop Dr & Park & Ride                   | Richmond     |
| 18   | Antioch                                    | Antioch      |
| 19   | Vacaville                                  | Vacaville    |
| 20   | Redwood Dr / Commerce Blvd                 | Rohnert Park |
| 21   | Amtrak Fairfield                           | Fairfield    |
| 22   | Rohnert Park Expy Bus Pad                  | Rohnert Park |
| 23   | Dublin/Pleasanton                          | Livermore    |
| 24   | Hwy 12 & Thompson Ave                      | Sonoma       |
| 25   | West Imola Avenue (Park & Ride)            | Napa         |

**Table A5. Pilot Program Prioritized Pulse Hub Clusters** 

| Rank | Hub Description  | City          |
|------|--|---------------|
| 1    | 19Th Ave & Randolph St - San Francisco State           | San Francisco |
|      | University   |               |
| 2    | TMA - Palo Alto  | Stanford      |
| 3    | TMA - Bishop Ranch                                     | San Ramon     |
| 4    | BART Oakland Int'L Airport                             | Oakland       |
| 5    | Stadium - California Memorial Stadium Berkeley         | Berkeley      |
| 6    | University/College - San Jose State University         | San Jose      |
| 7    | TMA - Emeryville                                       | Oakland       |
| 8    | University/College - California College of the Arts    | Oakland       |
| 9    | University/College - San Francisco State University    | San Francisco |
| 10   | University/College - San Jose City College             | San Jose      |
| 11   | University/College - University of California Berkeley | Berkeley      |
| 12   | TMA - Alameda North Waterfront                         | NA            |
| 13   | University/College - College of Alameda                | Alameda       |
| 14   | TMA - Alameda Point                                    | Alameda       |
| 15   | Job Center - Google Llc                                | Mountain View |
| 16   | TMA - Hacienda Pleasanton                              | Pleasanton    |
| 17   | Job Center - Chevron Corp                              | San Ramon     |
| 18   | TMA - North Bayshore/Mountain View                     | Mountain View |
| 19   | Job Center - Western Digital Corp                      | Fremont       |
| 20   | University/College - Las Positas College               | Livermore     |
| 21   | University/College - Mills College Oakland             | Oakland       |
| 22   | Stadium - San Jose Municipal Stadium San Jose          | San Jose      |
| 23   | Stadium - CEFCU Stadium San Jose                       | San Jose      |
| 24   | Stadium - Avaya Stadium San Jose                       | San Jose      |
| 25   | San Jose International Airport                         | San Jose      |

**Table A6. Pilot Program Prioritized Opportunity Hub Clusters** 

| Rank | Hub Description                      | City            |
|------|--------------------------------------|-----------------|
| 1    | San Rafael Transit Center Platform A | San Rafael      |
| 2    | Manzanita Park & Ride Lot            | Manzanita       |
| 3    | Market St & 62nd St                  | Oakland         |
| 4    | Market St & 16th St                  | Oakland         |
| 5    | Acalanes Dr & Catron Dr              | San Leandro     |
| 6    | Winchester & Payne                   | San Jose        |
| 7    | Pacific Av & 4th St                  | Alameda         |
| 8    | Woodside Rd & Hess Rd                | Redwood City    |
| 9    | El Camino Real & Main St             | Redwood City    |
| 10   | Sacramento St & Fairview St          | Berkeley        |
| 11   | Harbour Way & Ohio Av                | Richmond        |
| 12   | El Camino Real & Northumberland Ave  | Redwood City    |
| 13   | El Camino Real & Charter St          | Redwood City    |
| 14   | San Pablo Av & I-80 Fwy              | Richmond        |
| 15   | San Pablo Av & Clinton Av            | Richmond        |
| 16   | Northumberland Ave & Marlborough Ave | North Fair Oaks |
| 17   | Richmond BART                        | Richmond        |
| 18   | Winchester & Cadillac                | San Jose        |
| 19   | Middlefield Rd & Dumbarton Ave       | North Fair Oaks |
| 20   | Concord                              | Concord         |
| 21   | Mathilda & California                | Sunnyvale       |
| 22   | E 14th St & Blossom Way              | San Leandro     |
| 23   | El Camino Real & Oakwood Dr          | North Fair Oaks |
| 24   | Sunnyvale & Central                  | Sunnyvale       |
| 25   | Meekland Av & Grove Way              | Cherryland      |